



## *Pushing the Limits of Strategy* Featured Video and Book – Discussion Questions

What do we do when we feel overwhelmed? Where do we go when we can't see a place to turn? Communities are strategizing imaginative ways to find resources for creative solutions. This theme encourages your group to explore the concept of STRATEGY in solving long-term challenges such as climate change, armed conflict, or homelessness.

### **Featured Video- Flor Morales**

- Flor and the promotoras noticed that heat is a major issue for community members and recognize that heat issues are only likely to get worse with climate change. How do heat issues affect your community? What lessons could we take from the promotoras and apply in your community?
- Flor and the promotoras developed a partnership with the City of Tucson to provide rainwater harvesting infrastructure to residents who can't afford it. How will this partnership benefit the City of Tucson? How would you envision a similar partnership in your community?
- Drought-resistant trees are needed to help buffer the heat island effect in Tucson. However, as Flor discovered, even species that are well-adapted to Tucson's historic climate are facing strain. Choose a hypothetical solution that could help mitigate heat issues in our community. How can we anticipate and plan for some of the potential issues we could encounter as we implement that solution?

### **Featured Book – *Hornet Flight***

**Ken Follett, Fiction.** Ken Follett follows his bestsellers *Jackdaws* and *Code Zero* with an extraordinary novel of the early days of World War II...It is June 1941 and the war is not going well for England. Across the North Sea, eighteen-year-old Harald Olufsen takes a shortcut on the German-occupied Danish island of Sande and discovers an astonishing sight that will change the momentum of the war. He must get word to England-except that he has no way to get there. He has only an old derelict Hornet Moth biplane rusting away in a ruined church: a plane so decrepit that it is unlikely ever to get off the ground...even if Harald knew how to fly it. [goodreads.com](http://goodreads.com)

- This story is based on real life events, even though it has been fictionalized. Did you know about this discovery of the radar installation and how it was affecting the war? Do





you know of other new technologies that developed during war times that affected the strategic course of the war in one way or another?

- Harald and Karen provide information to the British that allows them to bomb German cities, and by the end of the book Harald has to wonder if he was responsible for so many deaths including possibly his own relatives. Can you think of other strategic tools or processes that may bring great benefit to some, but at the cost to others?
- Harald is an engineering student. Do you think it's feasible he could get the Hornet to fly? What kinds of skills or DIY type of perspective would that take? Would you be able to do something like that?